



Metric Number	Standard	2020/21 Data	2021/22 Data	Narrative	2022/23 Actions	Timescales
1	Percentage of staff in each of the AfC Bands 1- 9 and Very Senior Managers	Non-Clinical Disabled staff: 3.4% Non-disabled	Non-Clinical Disabled staff: 3.92% Non-disabled staff:	Data taken from the organisation's Electronic Staff Record demonstrates that disabled staff are over-represented in lower bands and under-represented across senior levels. It is important to note that there are also low numbers of staff declaring a disability.	Refresh and re-promotion of self- declaration ESR campaign. Ongoing engagement from the Communications Team	Q4 Mar 23
	(including state Executive Board Members), District compared with the percentage	staff: 60.60% Disability Unknown: 36% Clinical	Disability Unknown: 30.30%		Organisational approach to positive action to be designed and documented in relation to recruitment and selection, and the talent management framework.	Q3 Dec 22
	overall workforce	Disabled staff: 1.5%	Disabled staff: 1.89%		Embedding of communications channel plans detailing Disability events across the calendar year.	Q3 Nov 22
		Non-disabled staff: 64.4%	Non-disabled staff: 70.23%		Embed processes to continue Disability Confident Leader accreditation and monitoring.	Q4 Mar 23
		Disability Unknown: 32.4%	Disability Unknown: 27.88%		Develop and launch a communication strategy to encourage more staff to record their disability status.	Q3 Dec 22
2	Relative likelihood of non-disabled staff compared to disabled staff being appointed from shortlisting across all posts	1.80	0.80	The data from 2021/22 demonstrates that there has been a notable improvement in relation to the likelihood of disabled staff being appointed from shortlisting.	Continue development and delivery of EDI managers training to include case studies from own workforce.	Q4 Mar 23





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3	Relative	0	0	There has been no change since	Development and launch of Civility,	Q3 Nov 22
	likelihood of			the 2022/21 WDES and no	Kindness and Respect Framework	
	non-disabled			members of staff with a disability	across organisation.	
	staff compared			have been identified as entering	Further to the NHS People Plan and	Q4 Mar 23
	to disabled staff			the formal capability process.	the HR & OD review, a review of	
	entering the				improving People Practices and Fair	
	formal capability				Processes will continue to be	
	process, as				developed and rolled out.	
	measured by					
	entry into the					
	formal capability					
	procedure.					
4	Percentage of	i. Patients /	i. Patients / service	There has been an increase in the	Work with the Disability Awareness	Q2 July 22
	disabled staff	service users:	<u>users:</u>	percentage of disabled staff	Network, Freedom to Speak Up	
	compared with	Disabled staff:	Disabled staff:	experiencing harassment,	Team and HR Team to enhance	
	non-disabled	22.40%	26.40%	bullying or abuse.	reporting of incidents	
	staff					
	experiencing	Non-disabled	Non-disabled staff:		Targeted work via HR Team and OD	Q4 Mar 23
	harassment,	staff: 16.50%	20.0%		Team in specific areas highlighted	
	bullying or abuse				via the analysis.	
	from:					
					Development and launch of Civility,	Q3 Nov 22
	Patients / service				Kindness and Respect Framework	
	users, their				across organisation.	





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relatives, or other members of the public.				Analysis of DATIX with a view to identifying hotspots and formulation of solutions	Q4 Mar 23
Manager	ii. Managers: Disabled staff: 17.50% Non-disabled staff: 8.60%	ii. Managers: Disabled staff: 19.30% Non-disabled staff: 9.10%			
Other Colleagues	iii. Other colleagues: Disabled staff: 21.20% Non-disabled staff: 12.80%	iii. Other colleagues: Disabled staff: 26.70% Non-disabled staff: 15.30%			
b) Percentage of Disabled staff compared to non- disabled staff saying that the last time they experienced harassment, bullying or abuse at work, they or a colleague reported it.	Disabled: 49.20% Non-disabled: 50.20%	Disabled: 44.40% Non-disabled: 48.20%	The reporting of incidents has also decreased for both disabled and non-disabled staff.		





5	Percentage of disabled staff compared to non-disabled staff believing the Trust provides equal opportunities for career progression or promotion	Disabled: 89.10% Non-disabled: 90.60%	Disabled: 52.30% Non-disabled: 66.20%	The Staff Survey data from 2020/21 in comparison with 2021/22 demonstrates a proportionate decrease in the percentage who feel that the Trust provides equal opportunities for progression or promotion.	Work with the Disability Awareness Network to develop documentation and learning opportunities to support implementation of EDI objectives across the organisation Promotion and implementation of specific learning and development support to disabled members of staff.	Q3 Dec 22 Q4 Feb 23
6	Percentage of disabled staff compared to non-disabled staff saying that they have felt pressure from their manager to come to work, despite not feeling well enough to perform their duties	Non-disabled:19.30%	Disabled:31.8% Non- disabled:22.3%	The Staff Survey data demonstrates that there has been a 1% decrease in disabled members of staff feeling pressure to come to work despite not feeling well. However, there has been an increase in non-disabled staff feeling pressure to come to work when feeling unwell.	Work with Disability Awareness Network to develop guidance for line managers in relation to the management of physical disabilities to support members of staff. Occupational Health and Disability Awareness Network to work together to develop guidance. Promote the discussion of equality, diversity and inclusion as part of the health and wellbeing conversations for the organisation	Q4 Mar 23 Q3 Sep 22





7	Percentage of disabled staff compared to non-disabled staff saying that they are satisfied with the extent to which their organisation values their work.	Disabled:43.0% Non-disabled: 53.8%	Disabled:36.30% Non-disabled: 46.70%	The Staff Survey results from 2021/22 show a decrease in the number of disabled members of staff feeling that the organisation values their work	Engage disabled staff in listening events to hear their concerns and deliver bespoke change. Ensure disabled staff have a voice at Trust Board and all assurance committees.	Q4 Mar 23 Q2 Nov 22
8	Percentage of disabled staff saying that their employer has made adequate adjustment(s) to enable them to carry out their work.	Disabled:83.70%	Disabled:78%	The Staff Survey results from 2021/22 demonstrate a decrease in the number of disabled staff saying that adequate adjustments have been made.	Promotion of Access to Work to staff and line managers. Source and implement computer software that supports neurodiverse staff members	Q2 Jul 22 Q4 Mar 23
9	9a) The staff engagement score for disabled staff compared to non-disabled staff, and the overall engagement score for the organisation.	Disabled: 7.3 Non-disabled: 8.6	Disabled: 6.4 Non-disabled: 7.1	The Staff Survey engagement score for 2021/22 demonstrates a decrease in the number of staff who feel engaged with the organisation.	Continue to develop the Disability Awareness Network by increasing membership and visibility within the organisation. Deliver positive action development opportunities and Reciprocal Mentoring to disabled staff network members.	Q4 Mar 23 Q3 Oct 22





	9b) Has your Trust taken action to facilitate the voices of disabled staff in your organisation to be heard?	Yes		The organisation has developed and launched a Disability Awareness Staff Network who provide the voices of disabled staff and support initiatives, policy and procedures reviews from a disabled staff perspective.	Embed processes to retain Disability Confident Leader Level 3 accreditation for the organisation Deliver training and development opportunities to Network Chairs and members.	Q4 Mar 23 Q4 Mar 23
10	Percentage difference between the organisation's Board voting membership and its organisation's overall workforce, disaggregated:			In terms of the representation of the Board in relation to the wider workforce, the voting membership of the Board has increased.	Participation in bespoke EDI training for board members, including Cultural Competence Training. Continuation of Reciprocal Mentoring programme	Q3 Dec 22 Q4 Mar23
	By voting membership of the Board	Disabled Staff: -2% Non-disabled staff: -9.89%	Disabled Staff: -8.70% Non-disabled staff: -9.44%			
	By executive membership of the Board	Disabled staff: -2.08% Non-disabled staff: -1.94%	Disabled staff: -4.35% Non-disabled staff: 1.81%			